## **GRI Content Index**

S.	TATEMENT OF USE	<b>JBS S.A.</b> has reported the information cited in this GRI content index for the period <b>01/01/2023 to 12/31/2023</b> with reference to the GRI Standards.
G	RI 1 USED	GRI 1: Foundation 2021
А	PPLICABLE GRI SECTOR STANDARD(S)	FP - Food Processing

## For all referenced page numbers please visit our <u>2023 JBS Sustainability Report</u>.

	GRI STANDARD/OTHER SOURCE	DISCLOSURE	LOCATION
		<b>2-1</b> - Organizational details	JBS S.A. is headquartered in São Paulo/Brazil Page 7 - Who We Are Page 15 - Ownership Structure <u>JBS</u> Ownership and Corporate
		<b>2-2</b> - Entities included in the organization's sustainability reporting	Page 10 - Our Brands Page 14 - Our Businesses Our Company
		2-3 - Reporting period, frequency and contact point	Page 102 - Disclaimer and Forward-Looking Statements
GENERAL DISCLOSURE	GRI 2: General Disclosures 2021	<b>2-4</b> - Restatements of information	All changes and observations related to the reported numbers are described in the footnotes throughout the Sustainability Report and the Disclosure Hub Sustainability Report  JBS Performance Indicators
		<b>2-5</b> - External assurance	Only the data related to greenhouse gas emissions are assured.  Third-party Assurance Letters  Pages 30 & 32 - Our Climate Strategy  Climate  JBS Performance Indicators - Our Environment

	GRI STANDARD/OTHER SOURCE	DISCLOSURE	LOCATION
		<b>2-6</b> - Activities, value chain and other business relationships	Page 7 - Who We Are Page 31 - Our Emissions Profile Our Company Climate
		<b>2-7</b> - Employees	Page 92 - Employee Profiles <u>Our People</u> <u>JBS Performance Indicators - Our People</u>
		2-8 - Workers who are not employees	Information not available
		<b>2-9</b> - Governance structure and composition	Pages 16-17 - Management and Oversight Our Governance
	GRI 2: General Disclosures 2021	<b>2-10</b> - Nomination and selection of the highest governance body	Board, Council and Committees Policy for Nominating and Training Members of the Board of Directors, Executive Board and Committees Internal Regulations of the Board of Directors of JBS S.A.
GENERAL		2-11 - Chair of the highest governance body	Board, Council and Committees
DISCLOSURE		<b>2-12</b> - Role of the highest governance body in overseeing the management of impacts	Board, Council and Committees
		<b>2-13</b> - Delegation of responsibility for managing impacts	Board, Council and Committees
		<b>2-14</b> - Role of the highest governance body in sustainability reporting	The Chairman of the Board of Directors is also the chairman of the Socio-Environmental Responsibility Committee, the body responsible for debating and recommending actions related to sustainability, including the Sustainability Report. The board leader participates from the construction to the final approval of the Report.
		2-15 - Conflicts of interest	Page 83 - Operating Responsibly Global Conflict of Interest Policy Page 87 - JBS Ethics Line Cases by Category
		2-16 - Communication of critical concerns	Page 17 - Board of Directors Page 29 - Our Goals and Progress Page 85 - Leading Behavior

	GRI STANDARD/OTHER SOURCE	DISCLOSURE	LOCATION
		<b>2-17</b> - Collective knowledge of the highest governance body	Policy for Nominating and Training Members of the Board of Directors, Executive Board and Committees  Board of Directors and Committees Members Integration and Training Program
			Policy for Nominating and Training Members of the Board of Directors, Executive Board and Committees
	GRI 2: General Disclosures 2021	<b>2-18</b> - Evaluation of the performance of the highest governance body	The composition of the Board of Directors shall be appreciated at the end of each term of office, aiming at ensuring the complementarity, coherence and adherence of the skills of its members.
		<b>2-19</b> - Remuneration policies	JBS compensation policies are specific to each region and/ or business unit.
		<b>2-20</b> - Process to determine remuneration	JBS compensation policies are specific to each region and/ or business unit.
GENERAL DISCLOSURE		<b>2-21</b> - Annual total compensation ratio	This information is confidential, and JBS reserves the right to not publicly disclose it.
		2-22 - Statement on sustainable development strategy	Page 24 - Our Sustainability Strategy and Approach Our Sustainability Strategy
		<b>2-23</b> - Policy commitments	Page 57 - Human Rights Page 86 - Developing Policies and Procedures Page 90 - Human Rights and Code of Conduct and Ethics Responsible Sourcing Our People
		<b>2-24</b> - Embedding policy commitments	Page 57 - Human Rights Page 86 - Developing Policies and Procedures Page 90 - Human Rights and Code of Conduct and Ethics Responsible Sourcing Our People
		<b>2-25</b> - Processes to remediate negative impacts	Page 87 - Promoting Reporting and Conducting Investigations Ethics and Compliance

	GRI STANDARD/OTHER SOURCE	DISCLOSURE	LOCATION
		<b>2-26</b> - Mechanisms for seeking advice and raising concerns	Page 87 - Promoting Reporting and Conducting Investigations Ethics and Compliance JBS Ethics Line (North America, Europe, Australia, and New Zealand) JBS Ethics Line (Brazil)
GENERAL DISCLOSURE	GRI 2: General Disclosures 2021	2-27 - Compliance with laws and regulations	Page 87 - Promoting Reporting and Conducting Investigations Ethics and Compliance
		<b>2-28</b> - Membership associations	<u>List of Associations</u>
		<b>2-29</b> - Approach to stakeholder engagement	Page 27 - Our Materiality and Stakeholder Engagement Our Sustainability Strategy
		2-30 - Collective bargaining agreements	Page 90 - Human Rights Our People
	GRI 3: Material Topics 2021	<b>3-1</b> - Process to determine material topics	Page 27 - Our Materiality and Stakeholder Engagement Our Sustainability Strategy
		<b>3-2</b> - List of material topics	Page 27 - Our Materiality and Stakeholder Engagement Our Sustainability Strategy
		<b>3-3</b> - Management of material topic	Page 27 - Our Materiality and Stakeholder Engagement Our Sustainability Strategy
	GRI 201: Economic Performance 2016	201-1 - Direct economic value generated and distributed	Page 13 - Our Operational and Financial Performance
DISCLOSURE	001000   1   1   1   1   1   1   1   1	203-1 - Infrastructure investments and services supported	JBS Performance Indicators - Our Communities
	GRI 203: Indirect Economic Impacts 2016	203-2 - Significant indirect economic impacts	Earnings Release
	GRI 205: Anti-corruption 2016	<b>205-2</b> - Communication and training about anti-corruption policies and procedures	Pages 83-88 - Operating Responsibly  JBS Performance Indicators - Our People  Ethics and Compliance
		205-3 - Confirmed incidents of corruption and actions taken	Page 87 - Promoting Reporting and Conducting Investigations JBS Performance Indicators - Our People Ethics and Compliance

	GRI STANDARD/OTHER SOURCE	DISCLOSURE	LOCATION
		<b>301-1</b> - Materials used by weight or volume	Page 69 - Packaging JBS Performance Indicators - Our Environment
	GRI 301: Materials 2016	<b>301-2</b> - Recycled input materials used	Page 69 - Packaging JBS Performance Indicators - Our Environment
		<b>301-3</b> - Reclaimed products and their packaging materials	Page 69 - Packaging  JBS Performance Indicators - Our Environment
		<b>302-1</b> - Energy consumption within the organization	Page 61 - Energy  JBS Performance Indicators - Our Environment  Energy Management
		<b>302-2</b> - Energy consumption outside of the organization	Not applicable to JBS's businesses.
	GRI 302: Energy 2016	<b>302-3</b> - Energy intensity	Page 61 - Energy  JBS Performance Indicators - Our Environment  Energy Management
DISCLOSURE		<b>302-4</b> - Reduction of energy consumption	Page 61 - Energy  JBS Performance Indicators - Our Environment  Energy Management
		<b>303-1</b> - Interactions with water as a shared resource	Pages 64-66 - Water and Wastewater Water and Wastewater Management
		<b>303-2</b> - Management of water discharge-related impacts	Pages 64-66 - Water and Wastewater Water and Wastewater Management
	GRI 303: Water and Effluents 2018	<b>303-3</b> - Water withdrawal	Pages 64-66 - Water and Wastewater  JBS Performance Indicators - Our Environment  Water and Wastewater Management
		<b>303-4</b> - Water discharge	Pages 64-66 - Water and Wastewater <u>JBS Performance Indicators - Our Environment</u> Water and Wastewater Management
		<b>303-5</b> - Water consumption	Pages 64-66 - Water and Wastewater  JBS Performance Indicators - Our Environment  Water and Wastewater Management
	GRI 304: Biodiversity 2016	<b>304-3</b> - Habitats protected or restored	Page 43 - Biodiversity Biodiversity

	GRI STANDARD/OTHER SOURCE	DISCLOSURE	LOCATION
		<b>305-1</b> - Direct (Scope 1) GHG emissions	Page 32 - Total GHG Emissions  JBS Performance Indicators - Our Environment  Climate
		<b>305-2</b> - Energy indirect (Scope 2) GHG emissions	Page 32 - Total GHG Emissions  JBS Performance Indicators - Our Environment  Climate
	GRI 305: Emissions 2016	<b>305-3</b> - Other indirect (Scope 3) GHG emissions	Page 32 - Total GHG Emissions  JBS Performance Indicators - Our Environment  Climate
		<b>305-4</b> - GHG emissions intensity	Page 32 - Total GHG Emissions  JBS Performance Indicators - Our Environment  Climate
DISCLOSURE		<b>305-5</b> - Reduction of GHG emissions	Page 32 - Total GHG Emissions  JBS Performance Indicators - Our Environment  Climate
DISCLOSURE	E	<b>306-1</b> - Waste generation and significant waste-related impacts	Page 68 - Waste  JBS Performance Indicators - Our Environment  Waste Management
		<b>306-2</b> - Management of significant waste-related impacts	Page 68 - Waste  JBS Performance Indicators - Our Environment  Waste Management
	GRI 306: Waste 2020	<b>306-3</b> - Waste generated	Page 68 - Waste  JBS Performance Indicators - Our Environment  Waste Management
		<b>306-4</b> - Waste diverted from disposal	Page 68 - Waste  JBS Performance Indicators - Our Environment  Waste Management
		<b>306-5</b> - Waste directed to disposal	Page 68 - Waste  JBS Performance Indicators - Our Environment  Waste Management

	GRI STANDARD/OTHER SOURCE	DISCLOSURE	LOCATION
	GRI 308: Supplier Environmental	<b>308-1</b> - New suppliers that were screened using environmental criteria	Page 44 - Responsibly Sourcing Agricultural Commodities  JBS Performance Indicators - Our Supplier Partners  JBS Performance Indicators - Our Environment  Supplier Engagement and Support
	Assessment 2016	<b>308-2</b> - Negative environmental impacts in the supply chain and actions taken	Page 44 - Responsibly Sourcing Agricultural Commodities  JBS Performance Indicators - Our Supplier Partners  JBS Performance Indicators - Our Environment  Supplier Engagement and Support
	GRI 401: Employment 2016	<b>401-1</b> - New employee hires and employee turnover	JBS Performance Indicators - Our People Our People
		<b>403-1</b> - Occupational health and safety management system	Pages 94-97 - Health and Safety Health and Safety
	<b>:</b>	<b>403-2</b> - Hazard identification, risk assessment, and incident investigation	Pages 94-97 - Health and Safety Health and Safety
DISCLOSURE		<b>403-3</b> - Occupational health services	Pages 94-97 - Health and Safety Health and Safety
		<b>403-4</b> - Worker participation, consultation, and communication on occupational health and safety	Pages 94-97 - Health and Safety Health and Safety
	GRI 403: Occupational Health and Safety 2018	<b>403-5</b> - Worker training on occupational health and safety	Pages 94-97 - Health and Safety Health and Safety
	·	<b>403-6</b> - Promotion of worker health	Pages 94-97 - Health and Safety Health and Safety
		<b>403-7</b> - Prevention and mitigation of occupational health and safety impacts directly linked by business relationships	Pages 94-97 - Health and Safety Health and Safety
		<b>403-8</b> - Workers covered by an occupational health and safety management system	Pages 94-97 - Health and Safety Health and Safety
		<b>403-9</b> - Work-related injuries	Page 96 - Health and Safety JBS Performance Indicators - Our People Health and Safety

	GRI STANDARD/OTHER SOURCE	DISCLOSURE	LOCATION
	GRI 403: Occupational Health and Safety 2018	<b>403-10</b> - Work-related ill health	Page 96 - Health and Safety  JBS Performance Indicators - Our People  Health and Safety
		<b>404-1</b> - Average hours of training per year per employee	Page 98 - Leadership Development Leadership Development
	GRI 404: Training and Education 2016	<b>404-2</b> - Programs for upgrading employee skills and transition assistance programs	Page 98 - Leadership Development Leadership Development
		<b>404-3</b> - Percentage of employees receiving regular performance and career development reviews	Page 91 - Employee Engagement Leadership Development
	GRI 405: Diversity and Equal Opportunity 2016	<b>405-1</b> - Diversity of governance bodies and employees	Page 92 - Employee Profiles  JBS Performance Indicators - Our People  Diversity and Inclusion
DISCLOSURE	GRI 406: Non discrimination 2016	<b>406-1</b> - Incidents of discrimination and corrective actions taken	Page 87 - Promoting Reporting and Conducting Investigations  JBS Performance Indicators - Our People  Ethics and Compliance
	GRI 407: Freedom of Association and Collective Bargaining 2016	<b>407-1</b> - Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk	Page 90 - Human Rights  JBS Performance Indicators - Our People  Ethics and Compliance
	GRI 409: Forced or Compulsory Labor 2016	<b>409-1</b> - Operations and suppliers at significant risk for incidents of forced or compulsory labor	Page 57 - Human Rights  JBS Performance Indicators - Our Environment  Supplier Engagement and Support
	GRI 413: Local Communities 2016	<b>413-1</b> - Operations with local community engagement, impact assessments, and development programs	Pages 79-80 - Community Impact  JBS Performance Indicators - Our Communities  Community Engagement and Investment
		<b>414-1</b> - New suppliers that were screened using social criteria	Page 44 - Responsibly Sourcing Agricultural Commodities  JBS Performance Indicators - Our Supplier Partners  JBS Performance Indicators - Our Environment
	GRI 414: Supplier Social Assessment 2016	<b>414-2</b> - Negative social impacts in the supply chain and actions taken	Page 44 - Responsibly Sourcing Agricultural Commodities Page 57 - Human Rights JBS Performance Indicators - Our Environment Supplier Engagement and Support

	GRI STANDARD/OTHER SOURCE	DISCLOSURE	LOCATION
	GRI 415: Public Policy 2016	<b>415-1</b> - Political contributions	In accordance with the <u>JBS Code of Conduct and Ethics</u> , donations to politicians and political parties on behalf of JBS are allowed only in compliance with local laws and upon a decision supported by the JBS Ethics Committee.
	GRI 416: Customer Health and Safety 2016	<b>416-1</b> - Assessment of the health and safety impacts of product and service categories	Page 58 - Food Safety and Quality Food Safety and Quality
	CDI 417: Marketing and Labeling	<b>417-1</b> - Requirements for product and service information and labeling	Page 58 - Food Safety and Quality Food Safety and Quality
	GRI 417: Marketing and Labeling	<b>417-3</b> - Incidents of non-compliance concerning marketing communications	Page 58 - Food Safety and Quality Food Safety and Quality
		<b>FP5</b> - Percentage of production volume manufactured in sites certified by an independent third party according to internationally recognized food safety management system standards	Page 58 - Food Safety and Quality Food Safety and Quality
DISCLOSURE	SURE	<b>FP6</b> - Percentage of total sales volume of consumer products, by product category, that are lowered in saturated fat, trans fats, sodium and added sugars	JBS Performance Indicators - Our Products Food Safety and Quality
		<b>FP7</b> - Percentage of total sales volume of consumer products, by product category, that contain increased nutritious ingredients like fiber, vitamins, minerals, phytochemicals or functional food additives	JBS Performance Indicators - Our Products Food Safety and Quality
		<b>FP8</b> - Policies and practices for communicating with consumers about ingredients and nutritional information beyond legal requirements	Page 58 - Food Safety and Quality Food Safety and Quality
		<b>FP10</b> - Policies and practices, by species and breed type, related to physical alterations and the use of anesthetic	Page 55 - Monitoring Animal Health and Welfare Our Animals
		<b>SASB FB-MP-110a.2</b> - Discussion of long-term and short-term strategy or plan to manage Scope 1 emissions, emissions reduction targets, and an analysis of performance against those targets	Pages 30-38 - Our Climate Strategy <u>Climate</u>
		<b>SASB FB-MP-140a.2</b> - Description of water management risks and discussion of strategies and practices to mitigate those risks	Pages 64-66 - Water and Wastewater Water and Wastewater Management

	GRI STANDARD/OTHER SOURCE	DISCLOSURE	LOCATION
		SASB FB-MP-250a.1 - Global Food Safety Initiative (GFSI) audit (1) non-conformance rate and (2) associated corrective action rate for (a) major and (b) minor nonconformances	JBS does not report non-compliance rates, only the percentage of certified facilities.
		<b>SASB FB-MP-250a.2</b> - Percentage of supplier facilities certified to a Global Food Safety Initiative (GFSI) food safety certification program	Page 58 - Food Safety and Quality Food Safety and Quality
		<b>SASB FB-MP-250a.3</b> - (1) Number of recalls issued and (2) total weight of products recalled	Page 59 - Food Safety and Quality  JBS Performance Indicators - Our People
		SASB FB-MP-320a.1 - (1) Total recordable incident rate (TRIR) and (2) fatality rate	Page 96 - Health and Safety JBS Performance Indicators - Our People Health and Safety
DISCLOSURE		<b>SASB FB-MP-410a.1</b> - Percentage of pork produced without the use of gestation crates	JBS Performance Indicators - Our Animals Our Animals
			JBS Performance Indicators - Our Animals Our Animals
		SASB FB-MP-410a.2 - Percentage of cage-free shell egg sales	JBS S.A. does not engage in the direct sales of eggs. However, we are committed to purchasing cage-free eggs in the use of our products.  Currently, at JBS Brazil, 46% of the eggs used for the production of products sold by the company are cage-free.
		SASB FB-MP-410a.3 - Percentage of production certified to a third party animal welfare standard	Our Animals